From: Krish Suthanthiran < <u>krish@teambest.com</u>>

Sent: Saturday, May 18, 2024 5:35 PM

To: everyone@theratronics.ca <everyone@theratronics.ca>

Cc:

Subject: Happy and Healthy Vitoria Day.

I feel that every other weekend is a Long Weekend in Canada . We have in all our companies, Staff have significantly less benefits / holidays than BTL Staff and BTL Productivity is less than 50% of Productivity in our other Operations - this is common in canada - Canadian Manufacturing has not been very successful , even the companies such as Nortel , Bombardier , BlackBerry , Magna , etc. have found that this is the challenge in Canada , Magna has 8 of their 10 Manufacturing Facilities outside Canada .

The recent challenges at BTL are unfortunate, but predictable Canadian way of Life. When I first arrived in Canada, on September 7th, 1969, the Canada Post strike was an annual event. Not too long ago we had in Ottawa - the OTC Strike in the winter of may be 2009, lasted three months or more?

It is hard for me to be doing nothing; I work every day, 7 days a week, my habit since Childhood. Mind is a terrible thing to waste. I feel sad that some of our Team Members have traded A Fully Air conditioned. Work Space and 4 times regular healthy meals at Breakfast, Mid Morning / mid Afternoon and lunch, for an unpredictable weather of heat, cold, rain and hanging out outside our building, with no bath room facilities or free healthy meals, but have to pay out of their pocket with a small handout for any meals they purchase.

Like other companies that realized after many years, I too now realize that Manufacturing in Canada is a challenging and expensive task with significant unpredictability.

MDS Nordion was about to Shut Down Theratronics , before I purchased this division. Since purchasing Theratronics ion MAY 1ST , 2009 nearly 100 million USD have been invested in Facilities Improvements , New Machine Tools and New Product Developments at BTL .

Both AECL and Nordion discovered , what I am discovering now that Managing and operating a Successful BTL is not realistic , after 16 years and nearly 100 Million USD Investments .

As a result of recent challenges in Manufacturing Products at BTL / Kanata - I am now transferring the work performed at BTL to our other TBG Companies globally as well as other outside Contractors .

In addition, I am making a concerted and serious efforts to expand TBG Manufacturing Capabilities from the current 350,000 Sq. Feet to One Million Sq. Feet, by adding more facilities in U.S.A, India and the Middle East.

Many of you and 300 other Employees globally working very very hard , in solving the medical / healthcare challenges of millions of Citizens Globally - a Big Big thanks to all of you who continue to work hard with total commitment and Dedication .

I will send you a separate email about my discussions with Union Representatives thru BTL attorney and the Mediator Brought in by the Unions representatives . Have a safe and healthy Victoria Day Holiday . Krish